TEAM ROLE SUMMARY

Team role	Strengths	Possible weaknesses	Unacceptable behaviour
Doer	Disciplined, reliable, conservative and	May stick to old ways of working.	Inflexible. Grasps new opportunities
	efficient. Turns ideas into action.		slowly.
Enforcer	Challenging and dynamic. Overcomes	May be provocative and short-tempered.	Behaves aggressively to speed up
	obstacles.		teamwork.
Teambuilder	Cooperative, gentle, receptive and	May not be able to make decisions on	Avoids pressure and conflicts at all
	diplomatic. Listens to people and	important topics and during crises.	costs.
	smoothes out inter-team relationships.		
Explorer	Explores opportunities, develops	May lose interest rapidly. May focus more	Lets team members down due to
	relationships. Extrovert and enthusiastic.	on topics that are external to the team.	insufficient follow-up of agreed tasks
	Good communicator.		or ideas. Loses contact with his own
			team.
Innovator	Creative, imaginative and unusual.	May get stuck on his own ideas and discard	Does not pay attention to detail. Stays
	Solves difficult problems.	practicalities.	deep in his thoughts and
			communicates unclearly.
Analyser	Serious strategist and observer of	May be sceptical due to his logic. May not	Cynical without logic. Refuses to work
	surroundings. Sees all options and makes	be able to inspire others.	with other team members. Diminishes
	justified decisions.		others' ideas.
Micromanager	Thorough, careful and enthusiastic.	May be a perfectionist and focus too much	Compulsive behaviour. Finalises tasks
	Seeks out mistakes and deficiencies.	on details. May slow down progress.	that have already been completed
	Delivers within agreed schedule.		over and over again.
Facilitator	Good chairperson. Clarifies objectives	May be lazy if he can delegate his tasks to	Takes credit for the team's work.
	and enhances decision-making.	someone else.	Detaches himself from teamwork.
	Delegates well.		